Piedmont Electric's

ANNUAL MEETING OF MEMBERS

April 14, 2022







WELCOME

BILL BARBER

CHAIR, BOARD OF DIRECTORS



BOARD OF DIRECTORS

District 1 - David Poythress

District 2 - Randy Kinley, Vice Chair

District 3 - Cy Vernon

District 4 - Stephen Long

District 5 - Steven P. Bailey

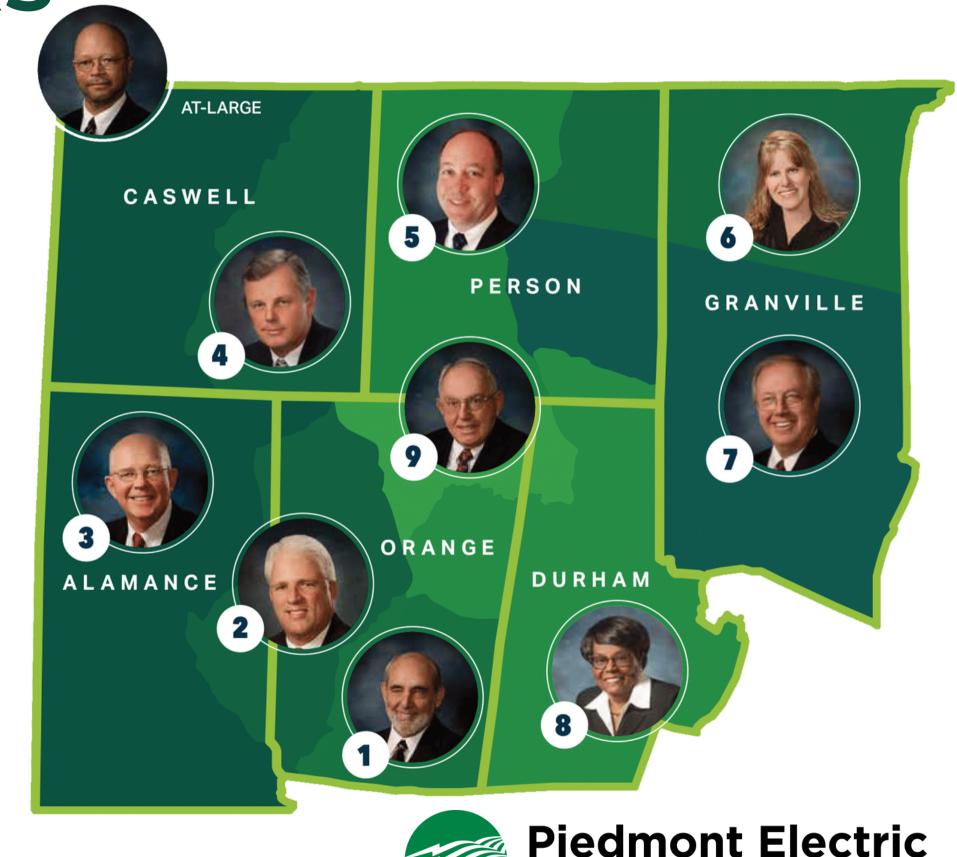
District 6 - Beth Townsend

District 7 - Bill Barber, Chair

District 8 - V. Kay Scurlock-Ferguson

District 9 - Sam Woods, Secretary

At-Large - Richal Vanhook, Treasurer



COOPERATIVE

OFFICIAL NOTICE

MIKE PARKER

ATTORNEY



Piedmont Electric's

ANNUAL MEETING OF MEMBERS

April 14, 2022



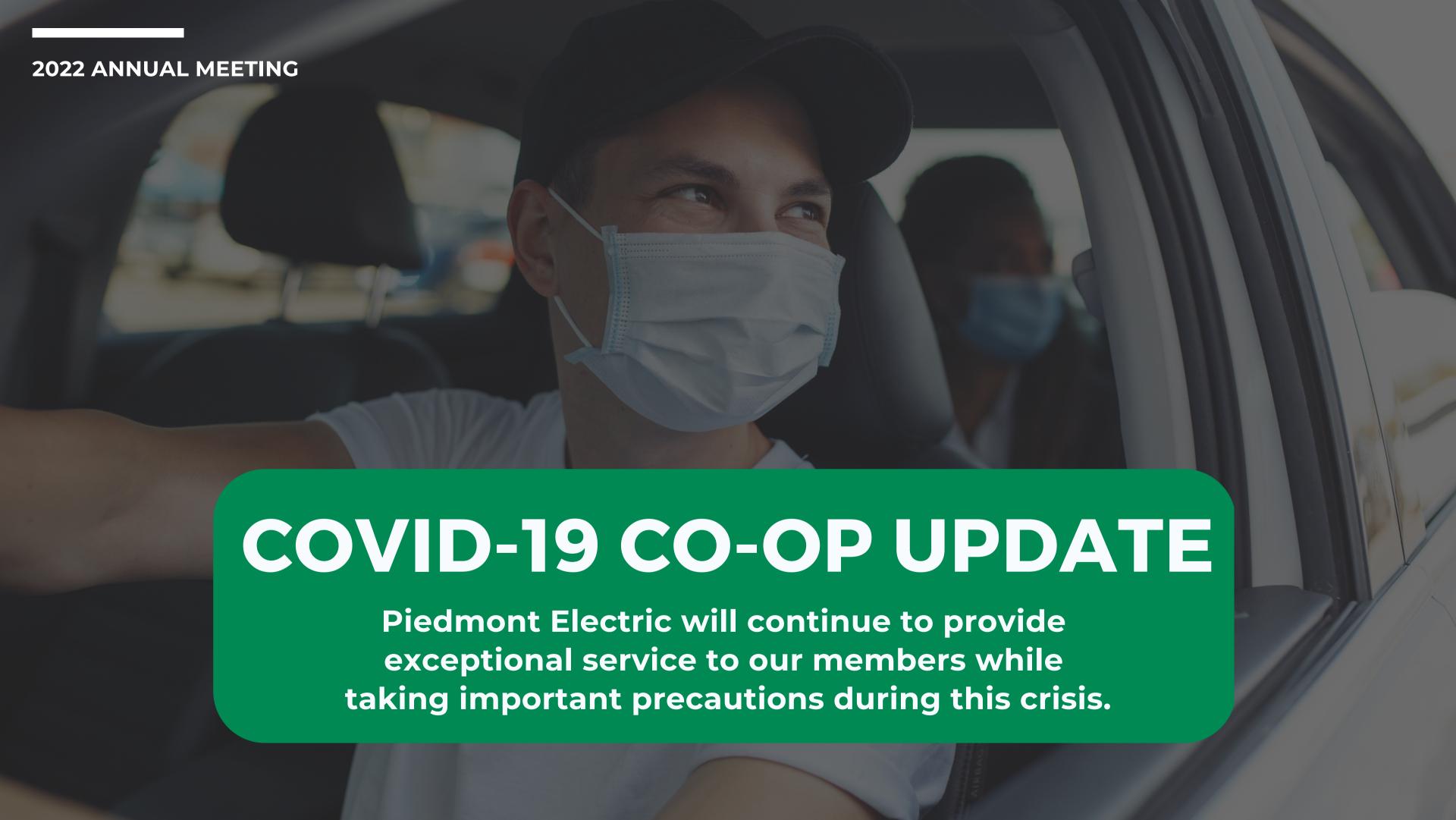
STEVE HAMLIN

PRESIDENT & GENERAL MANAGER

Presentation available online



www.pemc.coop/annualmeeting



COVID-19 RESPONSE













Bill payment assistance provided

Deposits returned to members

Payment plans set up

Disconnects suspended

Late fees canceled

Lobbies closed



COVID-19 RELIEF FUND

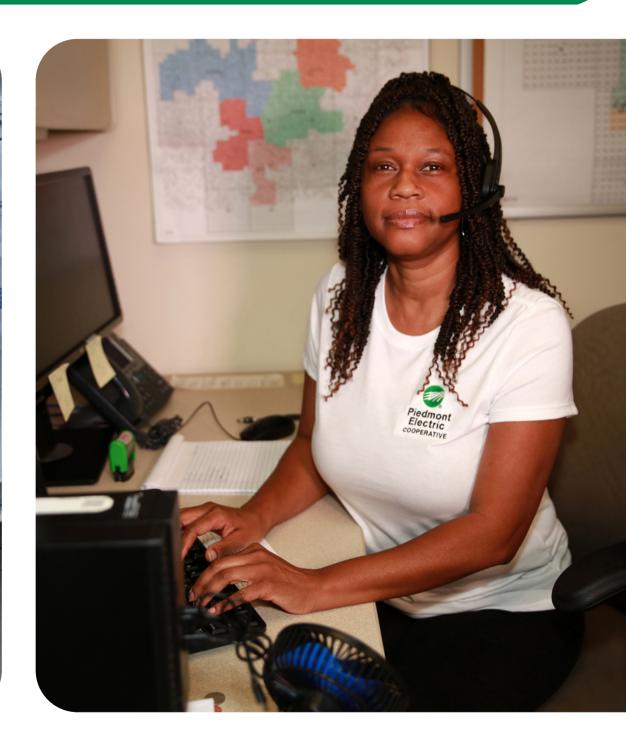
\$150,000

MEMBERS ENCOURAGED TO DONATE AT PEMC.COOP/DONATE

DEDICATED TO OUR COMMUNITY









FINANCIAL SUMMARY





CONSOLIDATED STATEMENTS OF OPERATIONS	2021	2020
Operating Revenues	\$65,666,340	\$65,186,861
Operating Expenses		
Cost of power	\$33,261,347	\$35,235,847
Other operating expenses	16,721,703	16,760,829
Net operating margins	15,683,290	13,190,185
Depreciation	(7,941,964)	(7,480,585)
Interest	(2,976,732)	(3,852,623)
Net non-operating margins	532,245	1,665,506
Total Net Margins	\$5,296,839	\$3,522,483

CONSOLIDATED STATEMENTS OF OPERATIONS

THE UNITED STATES OF AMERICA HOW YOUR DOLLAR WASHINGTON, D.C. DOLLAR WASHINGTON, D.C. 45681826 SPENICE SPEN

COST OF POWER

50.3%

OPERATIONS AND MAINTENANCE

14.4%

DEPRECIATION COSTS

12%

MEMBER SERVICE, SALES AND ACCOUNT MAINTENANCE

8%

INTEREST ON BORROWED MONEY

7.2%

NET MARGINS

4.5%

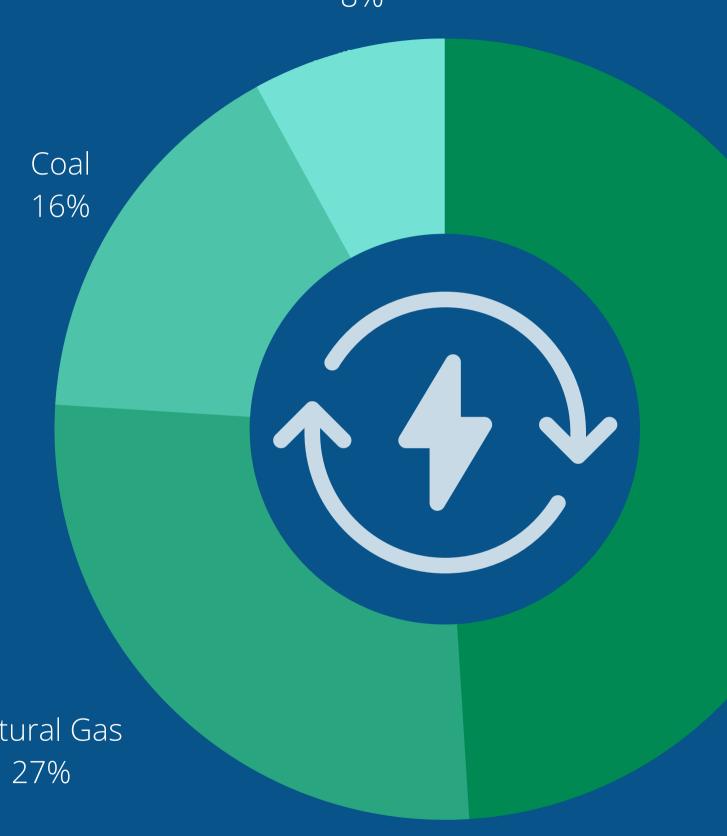
ADMINISTRATIVE EXPENSE

3.6%

Renewables/Other 8%

Future Energy Portfolio

As we look into the future, we anticipate having less coal in our energy mix, more renewables and natural gas with nuclear still accounting for about half of our power mix.



Nuclear 49%

Natural Gas

Net zero carbon emissions by 2050



INTEREST & DEPRECIATION

Other significant costs include \$2.9 million in interest and \$7.9 million in depreciation.

	2021	2020
Net operating margins	15,683,290	13,190,185
Depreciation	(7,941,964)	(7,480,585)
Interest	(2,976,732)	(3,852,623)
Net non-operating margins	532,245	1,665,506
Total Net Margins	\$5,296,839	\$3,522,483

CAPITAL CREDITS

Returned more than \$3.6 million back to members in the past two years.

CAPITAL CREDITS*	2021	2020
Capital Credits Retired to Members		
Estate retirements	\$612,042	\$508,839
General retirement	1,354,790	1,206,792
Total Retired	\$1,966,832	\$1,715,631

^{*}These amounts reflect actual capital credits retired and may not reflect future capital credits.

CONSOLIDATED BALANCE SHEETS	2021	2020
Assets		
Total net utility plant	\$185,659,868	\$178,567,723
Other property and investments	15,940,225	16,094,942
Current assets	10,607,651	10,999,882
Prepaid expenses and deferred charges	2,155,832	2,061,033
	\$214,363,576	\$207,723,580
Members' Equity and Liabilities		
Members' equity	\$69,090,612	\$65,364,466
Noncurrent liabilities	112,116,757	109,100,584
Current liabilities	26,519,994	30,958,568
Deferred credits	6,636,213	2,299,962
	\$214.363.576	\$207.723.580

CONSOLIDATED BALANCE SHEETS

LOOKING BACK AT 2021



KEEPING RATES LOW

This past year we continued to provide you the exceptional service you've come to expect while managing our costs to help keep rates steady for another year.



IMPROVING OUR SYSTEM

Whether it is planning for growth or ensuring what we have in place works, Piedmont Electric continuously works to strengthen our electric grid.



RELIABLY RELIABLE

We take reliability seriously and again in 2021, Piedmont Electric delivered power for more than 99.98% of the time.

New Meters

Will replace more than 33,000 meters to homes, businesses, schools, churches and facilities we serve.



Readings every 15 minutes give our members and the co-op more information enabling better informed energy decisions



We will be replacing all electric meters with new enhanced meters through 2023.



Quicker and more accurate identification of outages

NEW METERS COMING TO YOU SOON





We replaced the existing electric meter at your residence or business today with a new automated electric meter. To complete this task, your electric service was briefly interrupted. No further action is

Flip to the back to learn about the benefits of this new meter.





Changes to Drive-Thru Hours

Effective July 1





Effective July 1



Hillsborough & Roxboro Drive-Thru Open Tues.-Thurs.

Caswell Drive-Thru
Open Wednesday





WE DO MORE THAN KEEP THE LIGHTS ON











a tradename of Wilkes Communications, Inc.

PROGRAM UPDATE



Join.BuildPiedmont.com

Rural Digital Opportunity Fund (RDOF)







Rural Digital Opportunity Fund (RDOF)

\$106 million awarded in North Carolina







We will continue to support efforts to bring high-speed internet to our communities.





FREE WI-FI HOTSPOTS



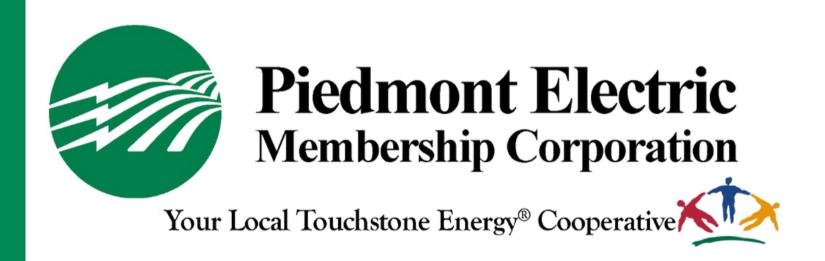






Member Survey & Brand Refresh









Piedmont Electric COOPERATIVE

Your Touchstone Energy® Cooperative

New Technology & Communications











Challenges of inflation and supply chain







Looking ahead...

Piedmont Electric will continue to provide exceptional service despite these challenges.





Thank you for joining the meeting today!

Please stay safe.









ELECTION RESULTS

MIKE PARKER

ATTORNEY



\$100 BILL CREDIT WINNERS

LISA KENNEDY

VP, Financial Services





Michael Royster

Person County - District 5

Liane Salgado

Orange County - District 1



